



an eegis company

بروجاكس للتدريب والتطوير
Projacs Training and Development

Troubled Projects - Rapid Assessment and Recovery - Certified Program

المشاريع المتعثرة - التقييم السريع وتغطية الخلل والإصلاح
- معتمد عالميا

21 – 25 October 2019

Barcelona / Spain

A Member of:



PROJACS ACADEMY



ProjacsAcademy.com



Introduction

Organizations that are project driven are faced with the challenge of effective management of inter-dependent, varied priority, varied value, multi-players, shared-resources, short and long term, multiple-accountability, shared-authority, variable risk level and dynamic projects. Therefore, it is not enough to deliver normal single projects successfully. Leaders in companies are focusing on the effectiveness of whole organizations, and the delivery of a web of changing and interacting troubled projects to achieve the aims of their organizations. This calls for a systematic and rapid assessment methodology for delivering these troubled projects.

As a result of this course, attendees will be able to:

- Basics Project Management, planning, and costing
- Crashing and resource optimization
- Prioritization, Decision making and effective selection of alternatives

Objectives

By the end of this course practitioners shall learn to:

Who Should Attend?

This course is targeted for Chief Executive Officers, Finance Managers, Human Resources Managers, Project Managers, Engineers and Planners, Information Technology Managers.

In What Industries:

Government, Real State Development, Aerospace, Defense, Engineering and Construction, Manufacturing and Industrial, Oil and Gas\Petrochemical, Power and Water Utility Plants, Education and Training, Retail, Banking, Financial Services, Information Technology, Telecommunication, Automotive, Media Production, E-Business Enablers, Marketing and Sales, Pharmaceuticals, Environmental Management, Hospitality Management, Shipbuilding and Repair Yards.

Course Outline

Overview of Rapid Assessment and Recovery Process

- Key variables: people, process, tools, metrics
- Key inhibitors and sensitivities
- Process summary

Brief Review of Basic Project Management Tools

- Scope management
- Risk management
- Time management
- Integration management

Developing Assessment and Recovery Charter

- Charter definition process
- Management expectations and sensitivities
- Critical resource needs
- Critical documentation needs

Planning the Assessment

- Plan assessment process
- Keys to performing good assessments
- Determining the approach and focus areas
- Seven key areas of assessments

Conducting the Assessment

- Assessment process
- Conducting interviews
- Analyzing and validating project data
- Meeting with customers and -stakeholders
- Determining and validating findings

Planning the Recovery

- Recovery planning process
- Determining and prioritizing risks, problems and opportunities
- Prioritization using the Comparative Risk Ranking and Comparative Problem Ranking
- Setting up metrics and an early warning plan
- Re-establishing the baseline

Transition and Stabilize the Project

- Translation process
- Executing risk, problem and opportunity management plans
- Skills transfer
- Implementing project control metrics tracking

Avoiding Troubled Projects in the Future

- Project management skills and methodology
- Tools and Project Office
- Outside planning and assessment
- Reviews

Training Method

- Pre-assessment
- Live group instruction
- Use of real-world examples, case studies and exercises
- Interactive participation and discussion
- Power point presentation, LCD and flip chart
- Group activities and tests
- Each participant receives a binder containing a copy of the presentation
- slides and handouts
- Post-assessment

Program Support

This program is supported by interactive discussions, role-play, and case studies and highlight the techniques available to the participants.

Schedule

The course agenda will be as follows:

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|---------------------|------------------|
| • Technical Session | 08.30-10.00 am |
| • Coffee Break | 10.00-10.15 am |
| • Technical Session | 10.15-12.15 noon |
| • Coffee Break | 12.15-12.45 pm |
| • Technical Session | 12.45-02.30 pm |
| • Course Ends | 02.30 pm |

Course Fees*

- **4,500 USD**

**VAT is Excluded If Applicable*